used for temporary detention. Prisoners serving long terms are transferred to the county jail at Wentworth.

The Department has nine full-time employees. In addition to the chief, the force is composed of an assistant chief, four patrolmen, and three radio operators. Officers on the force work a 54 hour week, and have one day off each week. Two men are usually on duty during each nine hour shift and the Chief is either on duty or on call at all times.

Although his primary duties are planning and directing operations of the Department, the Chief has been given several other duties. He is responsible for collecting privilege license fees and also acts as a Deputy Tax Collector. In addition, the Chief must devote some of his time to keeping records and making reports when he should be giving his full attention to his regular protection duties.

Because the Department is small, none of the officers have specialized duties. They all patrol the streets, regulate traffic, investigate crimes, and control juvenile delinquency. Since commercial development in Spray is scattered, there are no foot patrols in the business areas. The Department uses four radio equipped patrol cars, a 1961, a 1962, and a 1966 Ford and a 1965 Plymouth, to cover the entire town.

Training is one of the most important aspects of local police administration. Members of the Spray Police Department should take part in well-planned, continuous training activities. At present a recruit who meets the qualifications for being hired, receives on the job training from an experienced officer for 90 days, before being assigned regular duties. Every officer participates in the two-week school held annually at the Rockingham County Peace Officers Training Center. The courses in general police work and firearms, which are given by FBI and SBI instructors are designed to improve the proficiency of law enforcement officers in the county. Facilities at the training center are also used by members of the Spray Police Department at other times during the year.

## RECOMMENDATIONS

- It is recommended that the Chief of Police be relieved of other duties, so that he will be able to devote his full-time to planning and administering Department operations and training personnel.